



FOR IMMEDIATE RELEASE

*All amounts in U.S. dollars  
unless otherwise stated*

## – Onex Reports Full-Year 2016 Results –

**Toronto, February 24, 2017** – Onex Corporation ("Onex") (TSX: ONEX) today announced its consolidated financial results for the fourth quarter and full year ended December 31, 2016 and an update on matters following year-end.

### Highlights

- In 2016, Onex and its partners invested or committed to invest close to \$2.9 billion in five businesses and one add-on investment, of which Onex' share was approximately \$900 million. The total purchase price for these companies was near \$8.0 billion.
- Onex Partners and ONCAP operating companies collectively raised or refinanced a total of \$4.3 billion of debt last year.
- During 2016 and to date we returned approximately \$1.7 billion to Onex and its limited partners, mainly through realizations and distributions, of which Onex' portion was approximately \$460 million.
- In November, Onex completed fundraising for ONCAP IV, its latest middle-market private equity fund, raising a total of \$1.1 billion in aggregate commitments, including Onex' commitment of \$480 million. Onex now manages approximately \$16.5 billion of AUM across its private equity platforms.
- Onex Credit grew its assets under management by \$1.1 billion and now manages approximately \$7.5 billion. In April, we announced plans to launch a direct lending platform.
- In 2016, Onex repurchased approximately 3.1 million Subordinate Voting Shares ("SVS") for a total cost of C\$249 million, or an average cost per share of C\$80.14.

### Recent Performance

"2016 was a productive year for us. We invested meaningfully in our private equity and credit platforms and continued to buy back shares opportunistically," said Gerry Schwartz, Chairman and Chief Executive Officer of Onex. "We believe these investments set the foundation for future growth in net asset value per share," he continued.

Onex remains in an excellent position to capitalize on investment opportunities. After giving effect to the pending investment in Parkdean Resorts and the JELD-WEN distribution in January 2017, Onex will have approximately \$1.5 billion of cash and near-cash and approximately \$2.1 billion of uncalled committed capital available from its limited partners.

Onex management continues to share in the risks and rewards of our businesses through the team's significant investment in everything Onex owns. At December 31, 2016, the team had an investment of \$1.9 billion in underlying private equity operating businesses, credit funds and Onex shares.

### **Creating Value for Shareholders**

Onex has two long-term goals. The first is to grow our capital per share by 15% per year. For the full year ended December 31, 2016, Onex' capital per share increased by 8% to \$58.56. Over the last five years, Onex' capital per share grew 10% per year.

Our second goal is to grow our fee-generating assets by 10% per year. For the full year ended December 31, 2016, Onex' fee-generating assets increased by 7% to \$15.9 billion, driven by our success in raising ONCAP IV and growth at Onex Credit. Over the last five years, our fee-generating assets grew by 15% per year.

As we pursue our goals over the long term, we believe Onex' shares will reflect both the growth in the value of our investments and the growing contribution from managing investments for limited partners and other investors.

Onex paid a fourth-quarter dividend of C\$0.06875 per SVS on January 31, 2017 to shareholders of record on January 10, 2017.

### **Consolidated Results**

Onex' quarterly and full-year consolidated financial results do not follow any specific trends due to acquisitions and dispositions of businesses, changes in the value of its publicly traded and privately held operating companies and varying business cycles at its operating companies.

On a consolidated basis for the fourth quarter ended December 31, 2016, revenues increased by 21% to \$6.6 billion as compared to the same period of the prior year. The increase in revenues was primarily due to the acquisitions of Clarivate Analytics, Save-A-Lot, WireCo and Tecta completed during 2016. Onex reported a consolidated net loss of \$152 million during the fourth quarter of 2016 compared to \$336 million. A recovery of income taxes recorded during the fourth quarter of 2016 was the primary contributor to the change in the consolidated net loss.

On a consolidated basis for the full year 2016, revenues increased by 14% to \$22.5 billion from the prior year. The increase in revenues was primarily driven by the same factors that drove the increase during the fourth quarter of 2016 as well as the full year impact of 2015 acquisitions. Net loss for the year was \$36 million compared to a net loss of \$505 million in 2015. The improvement in the 2016 results was primarily driven by unrealized gains on investments held by our credit platform, a decrease in limited partners' charge and a decrease in income tax provision. Partially offsetting these increases in earnings were impairment charges recorded during 2016, a decrease in gains realized in 2016 from the sale of companies and the net losses related to companies acquired in 2016.

Attached are the Consolidated Balance Sheets, Statements of Earnings, Statements of Cash Flows and information by industry segment for the full years ended December 31, 2016 and

2015 as prepared under International Financial Reporting Standards. The complete financial statements, including Management's Discussion and Analysis of the results, are posted on Onex' website, [www.onex.com](http://www.onex.com), and are also available on SEDAR at [www.sedar.com](http://www.sedar.com). A supplemental information package, which includes the How We Are Invested schedule, Schedules of Fees and Expenses and additional information, is available on Onex' website, [www.onex.com](http://www.onex.com).

### **Webcast**

Onex management will host a conference call to review Onex' fourth-quarter and full-year 2016 results on Friday, February 24 at 11:00 a.m. ET. A live webcast of this conference call will be available in listen-only mode on its website, [www.onex.com](http://www.onex.com).

### **About Onex**

Onex is one of the oldest and most successful private equity firms. Through its Onex Partners and ONCAP private equity funds, Onex acquires and builds high-quality businesses in partnership with talented management teams. At Onex Credit, Onex manages and invests in leveraged loans, collateralized loan obligations and other credit securities. The Company has approximately \$24 billion of assets under management, including \$6 billion of Onex proprietary capital, in private equity and credit securities. With offices in Toronto, New York, New Jersey and London, Onex invests alongside its fund investors and is the largest limited partner in each of its private equity funds.

Onex' businesses have assets of \$44 billion, generate annual revenues of \$29 billion and employ approximately 161,000 people worldwide. Onex shares trade on the Toronto Stock Exchange under the stock symbol ONEX. For more information on Onex, visit its website at [www.onex.com](http://www.onex.com). The Company's security filings can also be accessed at [www.sedar.com](http://www.sedar.com).

This news release may contain forward-looking statements that are based on management's current expectations and are subject to known and unknown uncertainties and risks, which could cause actual results to differ materially from those contemplated or implied by such forward-looking statements. Onex is under no obligation to update any forward-looking statements contained herein should material facts change due to new information, future events or otherwise.

### **For further information:**

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Onex Corporation  
**CONSOLIDATED BALANCE SHEETS**

<i>(in millions of U.S. dollars)</i>	As at December 31, 2016	As at December 31, 2015
<b>Assets</b>		
<b>Current assets</b>		
Cash and cash equivalents	\$ 2,371	\$ 2,313
Short-term investments	154	206
Accounts receivable	3,868	2,933
Inventories	2,731	1,982
Other current assets	1,190	920
Assets held by discontinued operations	–	1,328
	<b>10,314</b>	9,682
Property, plant and equipment	4,275	3,265
Long-term investments	8,672	7,863
Other non-current assets	1,192	795
Intangible assets	9,286	6,528
Goodwill	9,174	7,677
	<b>\$ 42,913</b>	\$ 35,810
<b>Liabilities and Equity</b>		
<b>Current liabilities</b>		
Accounts payable and accrued liabilities	\$ 4,324	\$ 3,404
Current portion of provisions	305	334
Other current liabilities	1,550	976
Current portion of long-term debt of operating companies, without recourse to Onex Corporation	407	411
Current portion of Limited Partners' Interests	89	598
Liabilities held by discontinued operations	–	1,011
	<b>6,675</b>	6,734
Non-current portion of provisions	340	368
Long-term debt of operating companies, without recourse to Onex Corporation	22,456	17,643
Other non-current liabilities	2,169	1,704
Deferred income taxes	1,537	1,451
Limited Partners' Interests	8,385	6,720
	<b>41,562</b>	34,620
<b>Equity</b>		
Share capital	324	333
Non-controlling interests	1,841	1,353
Retained earnings (deficit) and accumulated other comprehensive loss	(814)	(496)
	<b>1,351</b>	1,190
	<b>\$ 42,913</b>	\$ 35,810

# Onex Corporation

## CONSOLIDATED STATEMENTS OF EARNINGS

Year ended December 31 <i>(in millions of U.S. dollars except per share data)</i>	2016	2015
<b>Revenues</b>	<b>\$ 22,523</b>	\$ 19,681
Cost of sales (excluding amortization of property, plant and equipment, intangible assets and deferred charges)	<b>(15,696)</b>	(13,582)
Operating expenses	<b>(4,268)</b>	(3,967)
Interest income	<b>351</b>	264
Amortization of property, plant and equipment	<b>(565)</b>	(483)
Amortization of intangible assets and deferred charges	<b>(693)</b>	(584)
Interest expense of operating companies	<b>(1,089)</b>	(878)
Increase in value of investments in joint ventures and associates at fair value, net	<b>180</b>	175
Stock-based compensation expense	<b>(323)</b>	(260)
Other gains	<b>80</b>	239
Other expense	<b>(87)</b>	(435)
Impairment of goodwill, intangible assets and long-lived assets, net	<b>(234)</b>	(82)
Limited Partners' Interests charge	<b>(647)</b>	(856)
<b>Loss before income taxes and discontinued operations</b>	<b>(468)</b>	(768)
Provision for income taxes	<b>(46)</b>	(116)
<b>Loss from continuing operations</b>	<b>(514)</b>	(884)
Earnings from discontinued operations	<b>478</b>	379
<b>Net Loss for the Year</b>	<b>\$ (36)</b>	\$ (505)

**Earnings (Loss) from Continuing Operations attributable to:**

Equity holders of Onex Corporation	\$ (577)	\$ (946)
Non-controlling Interests	<b>63</b>	62
<b>Loss from Continuing Operations for the Year</b>	<b>\$ (514)</b>	\$ (884)

**Net Earnings (Loss) attributable to:**

Equity holders of Onex Corporation	\$ (130)	\$ (573)
Non-controlling Interests	<b>94</b>	68
<b>Net Loss for the Year</b>	<b>\$ (36)</b>	\$ (505)

**Net Earnings (Loss) per Subordinate Voting Share of Onex Corporation**

Basic and Diluted:		
Continuing operations	\$ (5.56)	\$ (8.84)
Discontinued operations	<b>4.31</b>	3.48
<b>Net Loss per Subordinate Voting Share for the Year</b>	<b>\$ (1.25)</b>	\$ (5.36)

# Onex Corporation

## CONSOLIDATED STATEMENTS OF CASH FLOWS

Year ended December 31 <i>(in millions of U.S. dollars)</i>	2016	2015
<b>Operating Activities</b>		
Loss for the year from continuing operations	\$ (514)	\$ (884)
Adjustments to earnings from continuing operations:		
Provision for income taxes	46	116
Interest income	(351)	(264)
Interest expense of operating companies	1,089	878
Earnings (loss) before interest and provision for income taxes	270	(154)
Cash taxes paid	(284)	(241)
Items not affecting cash and cash equivalents:		
Amortization of property, plant and equipment	565	483
Amortization of intangible assets and deferred charges	693	584
Increase in value of investments in joint ventures and associates at fair value, net	(180)	(175)
Stock-based compensation expense	217	231
Other gains	(80)	(239)
Foreign exchange loss	34	50
Impairment of goodwill, intangible assets and long-lived assets, net	234	82
Limited Partners' Interests charge	647	856
Change in carried interest	35	127
Change in provisions	119	(51)
Other	(265)	201
	2,005	1,754
Changes in non-cash working capital items:		
Accounts receivable	(447)	(23)
Inventories	(172)	92
Other current assets	(42)	3
Accounts payable, accrued liabilities and other current liabilities	577	(52)
Increase (decrease) in cash and cash equivalents due to changes in non-cash working capital items	(84)	20
Decrease in other operating activities	(47)	(113)
Cash flows from operating activities of discontinued operations	38	219
	1,912	1,880
<b>Financing Activities</b>		
Issuance of long-term debt	2,708	4,219
Repayment of long-term debt	(1,445)	(1,791)
Cash interest paid	(964)	(776)
Cash dividends paid	(20)	(19)
Repurchase of share capital of Onex Corporation	(184)	(175)
Repurchase of share capital of operating companies	(59)	(435)
Contributions by Limited Partners	1,593	1,825
Issuance of share capital by operating companies	10	39
Contribution by non-controlling interests for investment in operating company	458	–
Distributions paid to non-controlling interests and Limited Partners	(1,188)	(1,030)
Decrease due to other financing activities	(61)	(82)
Cash flows from (used in) financing activities of discontinued operations	2	(123)
	850	1,652
<b>Investing Activities</b>		
Acquisitions, net of cash and cash equivalents in acquired companies of \$141 (2015 – \$437)	(3,089)	(2,452)
Purchase of property, plant and equipment	(569)	(704)
Proceeds from sale of property, plant and equipment	72	525
Proceeds from sale of investments in joint ventures and associates at fair value	–	20
Proceeds from sales of operating companies and businesses no longer controlled	1,024	264
Distributions received from investments in joint ventures and associates	206	82
Purchase of investment in joint venture	(44)	(120)
Payment of contingent considerations	(163)	(6)
Cash interest received	325	257
Net purchases of investments and securities for CLOs and Onex Credit Funds	(1,007)	(1,518)
Net sales (purchases) of investments and securities at parent company and operating companies	666	(1,197)
Increase (decrease) due to other investing activities	(67)	93
Cash flows used in investing activities of discontinued operations	(155)	(81)
	(2,801)	(4,837)
<b>Decrease in Cash and Cash Equivalents for the Year</b>	<b>(39)</b>	<b>(1,305)</b>
Decrease in cash due to changes in foreign exchange rates	(16)	(37)
Cash and cash equivalents, beginning of the period – continuing operations	2,313	3,662
Cash and cash equivalents, beginning of the period – discontinued operations	113	106
<b>Cash and Cash Equivalents</b>	<b>2,371</b>	<b>2,426</b>
<b>Cash and cash equivalents held by discontinued operations</b>	<b>–</b>	<b>113</b>
<b>Cash and Cash Equivalents Held by Continuing Operations</b>	<b>\$ 2,371</b>	<b>\$ 2,313</b>

Onex Corporation

**INFORMATION BY INDUSTRY SEGMENT**  
**FOR THE YEAR ENDED DECEMBER 31, 2016**

<i>(in millions of U.S. dollars)</i>	Electronics Manufacturing Services	Healthcare Imaging	Health and Human Services	Building Products	Insurance Services	Packaging Products and Services	Business and Information Services	Food Retail and Restaurants	Credit Strategies	Other	Consolidated Total
Revenues	\$ 6,016	\$ 1,990	\$ 1,785	\$ 3,670	\$ 1,793	\$ 2,414	\$ 525	\$ 689	\$ 4	\$ 3,637	\$ 22,523
Cost of sales (excluding amortization of property, plant and equipment, intangible assets and deferred charges)	(5,510)	(1,127)	(1,358)	(2,788)	–	(1,541)	(180)	(578)	–	(2,614)	(15,696)
Operating expenses	(211)	(527)	(310)	(527)	(1,363)	(296)	(176)	(60)	(38)	(760)	(4,268)
Interest income	15	2	–	1	1	1	–	–	313	18	351
Amortization of property, plant and equipment	(66)	(64)	(30)	(108)	(19)	(190)	(2)	(15)	–	(71)	(565)
Amortization of intangible assets and deferred charges	(10)	(74)	(16)	(14)	(203)	(149)	(104)	(3)	(5)	(115)	(693)
Interest expense of operating companies	(11)	(148)	(23)	(81)	(194)	(218)	(92)	(20)	(164)	(138)	(1,089)
Increase in value of investments in joint ventures and associates at fair value, net	–	–	–	–	–	–	–	–	–	180	180
Stock-based compensation expense	(33)	(5)	(3)	(37)	(95)	(1)	(3)	(1)	–	(145)	(323)
Other gains	–	–	8	–	44	–	–	–	–	28	80
Other income (expense)	(29)	24	(10)	(6)	(57)	(23)	(70)	(18)	222	(120)	(87)
Impairment of goodwill, intangible assets and long- lived assets, net	–	(2)	–	(2)	(226)	–	(4)	–	–	–	(234)
Limited Partners' Interests charge	–	–	–	–	–	–	–	–	(60)	(587)	(647)
Earnings (loss) before income taxes and discontinued operations	161	69	43	108	(319)	(3)	(106)	(6)	272	(687)	(468)
Recovery of (provision for) income taxes	(25)	(30)	(15)	92	(8)	(41)	(7)	13	–	(25)	(46)
Earnings (loss) from continuing operations	136	39	28	200	(327)	(44)	(113)	7	272	(712)	(514)
Earnings from discontinued operations <sup>(a)</sup>	–	–	–	–	–	–	–	–	–	478	478
Net earnings (loss) for the year	\$ 136	\$ 39	\$ 28	\$ 200	\$ (327)	\$ (44)	\$ (113)	\$ 7	\$ 272	\$ (234)	\$ (36)
Total assets	\$ 2,822	\$ 1,473	\$ 995	\$ 2,669	\$ 4,656	\$ 6,144	\$ 5,765	\$ 2,185	\$ 7,624	\$ 8,580	\$ 42,913
Long-term debt <sup>(b)</sup>	\$ 226	\$ 1,920	\$ 421	\$ 1,615	\$ 2,824	\$ 3,447	\$ 2,667	\$ 886	\$ 5,912	\$ 2,945	\$ 22,863
Property, plant and equipment additions	\$ 77	\$ 58	\$ 28	\$ 77	\$ 25	\$ 222	\$ 2	\$ 26	\$ –	\$ 97	\$ 612
Intangible assets with indefinite life	\$ –	\$ 8	\$ 222	\$ 259	\$ 191	\$ 422	\$ 441	\$ 436	\$ –	\$ 322	\$ 2,301
Goodwill additions from acquisitions	\$ 4	\$ 15	\$ 1	\$ 16	\$ 57	\$ 5	\$ 1,313	\$ 23	\$ –	\$ 487	\$ 1,921
Goodwill	\$ 23	\$ 338	\$ 283	\$ 146	\$ 2,016	\$ 2,077	\$ 2,203	\$ 225	\$ 62	\$ 1,801	\$ 9,174
<b>Net earnings (loss) attributable to:</b>											
Equity holders of Onex Corporation	\$ 18	\$ 42	\$ 27	\$ 177	\$ (298)	\$ (44)	\$ (75)	\$ 6	\$ 272	\$ (255)	\$ (130)
Non-controlling interests	118	(3)	1	23	(29)	–	(38)	1	–	21	94
Net earnings (loss) for the year	\$ 136	\$ 39	\$ 28	\$ 200	\$ (327)	\$ (44)	\$ (113)	\$ 7	\$ 272	\$ (234)	\$ (36)

(a) Represents the after-tax results of KraussMaffei and Site1 Worldwide.

(b) Long-term debt includes current portion, excludes finance leases and is net of financing charges.

**Onex Corporation**  
**INFORMATION BY INDUSTRY SEGMENT**  
**FOR THE YEAR ENDED DECEMBER 31, 2015**

<i>(in millions of U.S. dollars)</i>	Electronics Manufacturing Services	Healthcare Imaging	Health and Human Services	Building Products	Insurance Services	Packaging Products and Services	Business and Information Services	Food Retail and Restaurants	Credit Strategies	Other	Consolidated Total
Revenues	\$ 5,639	\$ 2,141	\$ 1,821	\$ 3,378	\$ 1,752	\$ 2,070	\$ 307	\$ 168	\$ 5	\$ 2,400	\$ 19,681
Cost of sales (excluding amortization of property, plant and equipment, intangible assets and deferred charges)	(5,175)	(1,223)	(1,382)	(2,636)	–	(1,362)	(83)	(134)	–	(1,587)	(13,582)
Operating expenses	(206)	(578)	(320)	(476)	(1,381)	(239)	(82)	(6)	(50)	(629)	(3,967)
Interest income	1	2	–	2	–	2	–	–	249	8	264
Amortization of property, plant and equipment	(59)	(63)	(29)	(102)	(17)	(144)	(1)	(4)	–	(64)	(483)
Amortization of intangible assets and deferred charges	(9)	(100)	(15)	(12)	(194)	(128)	(37)	(1)	(5)	(83)	(584)
Interest expense of operating companies	(7)	(142)	(22)	(65)	(185)	(194)	(51)	(10)	(118)	(84)	(878)
Increase in value of investments in joint ventures and associates at fair value, net	–	–	–	–	–	–	–	–	–	175	175
Stock-based compensation expense	(38)	(5)	(1)	(54)	(17)	(2)	(5)	–	–	(138)	(260)
Other gains	–	–	–	–	–	–	–	–	38	201	239
Other income (expense)	(25)	(16)	(4)	(23)	(82)	107	(8)	(5)	(195)	(184)	(435)
Impairment of goodwill, intangible assets and long-lived assets, net	(12)	–	(51)	(10)	–	(3)	(6)	–	–	–	(82)
Limited Partners' Interests (charge) recovery	–	–	–	–	–	–	–	–	26	(882)	(856)
Earnings (loss) before income taxes and discontinued operations	109	16	(3)	2	(124)	107	34	8	(50)	(867)	(768)
Recovery of (provision for) income taxes	(42)	(46)	2	(3)	45	(38)	(13)	–	–	(21)	(116)
Earnings (loss) from continuing operations	67	(30)	(1)	(1)	(79)	69	21	8	(50)	(888)	(884)
Earnings from discontinued operations <sup>(a)</sup>	–	–	–	–	–	–	–	–	–	379	379
Net earnings (loss) for the year	\$ 67	\$ (30)	\$ (1)	\$ (1)	\$ (79)	\$ 69	\$ 21	\$ 8	\$ (50)	\$ (509)	\$ (505)
Total assets <sup>(b)</sup>	\$ 2,612	\$ 1,609	\$ 1,034	\$ 2,374	\$ 5,034	\$ 6,366	\$ 1,526	\$ 532	\$ 6,284	\$ 8,439	\$ 35,810
Long-term debt <sup>(b)(c)</sup>	\$ 261	\$ 1,999	\$ 525	\$ 1,257	\$ 2,866	\$ 3,487	\$ 731	\$ 221	\$ 4,899	\$ 1,808	\$ 18,054
Property, plant and equipment additions <sup>(b)</sup>	\$ 81	\$ 56	\$ 36	\$ 76	\$ 24	\$ 164	\$ 1	\$ 6	\$ –	\$ 352	\$ 796
Intangible assets with indefinite life <sup>(b)</sup>	\$ –	\$ 8	\$ 224	\$ 259	\$ 196	\$ 429	\$ 265	\$ 175	\$ –	\$ 287	\$ 1,843
Goodwill additions from acquisitions <sup>(b)</sup>	\$ –	\$ –	\$ 10	\$ 43	\$ 34	\$ 1,809	\$ 58	\$ 202	\$ 62	\$ 1,008	\$ 3,226
Goodwill <sup>(b)</sup>	\$ 19	\$ 327	\$ 282	\$ 138	\$ 2,246	\$ 2,102	\$ 890	\$ 202	\$ 62	\$ 1,409	\$ 7,677
<b>Net earnings (loss) attributable to:</b>											
Equity holders of Onex Corporation	\$ 9	\$ (25)	\$ (1)	\$ (1)	\$ (71)	\$ 69	\$ 21	\$ 8	\$ (50)	\$ (532)	\$ (573)
Non-controlling interests	58	(5)	–	–	(8)	–	–	–	–	23	68
Net earnings (loss) for the year	\$ 67	\$ (30)	\$ (1)	\$ (1)	\$ (79)	\$ 69	\$ 21	\$ 8	\$ (50)	\$ (509)	\$ (505)

(a) Represents the after-tax results of KraussMaffei, Sitel Worldwide and Skilled Healthcare Group.

(b) The other segment includes KraussMaffei, which was a discontinued operation.

(c) Long-term debt includes current portion, excludes finance leases and is net of financing charges.